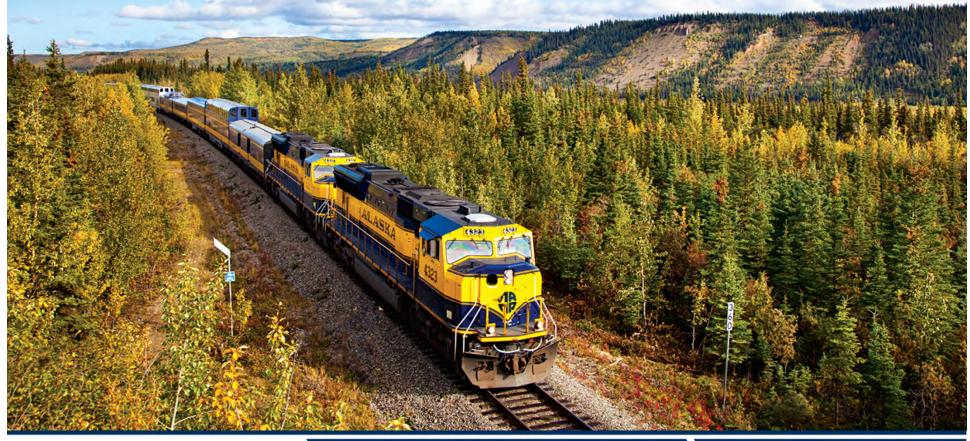


Agency Day Associated General Contractors of Alaska

April 13, 2023



AlaskaRailroad.com



Safety Minute













Quick Facts

Organization (following State purchase)

- Independent corporation owned by State
- Managed by a seven-member board of directors appointed by Governor
- Mandated to be self-sustaining, responsible for financial and legal obligations

Operating Data

- 656 Total miles of track
- 748 Freight cars (owned & leased)
- 45 Passenger cars
- 51 Locomotives

Operating Statistics

- Half a million+ passengers
- 3.7 million tons of freight (2022)

Employees (January 2023)

- 571 full-time year-round employees
- 15% registered 'Veteran' Status
- 2/3 are members of 5 unions

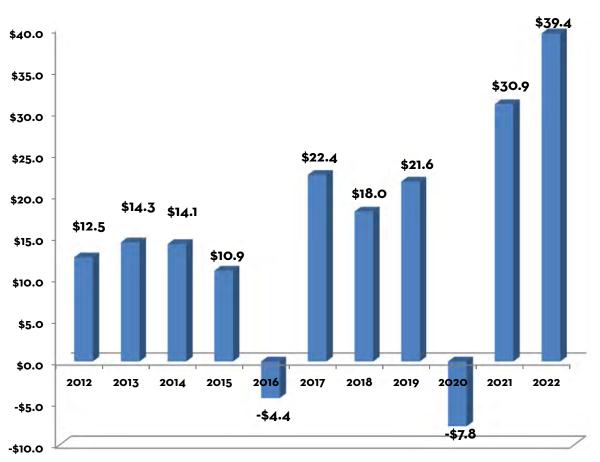


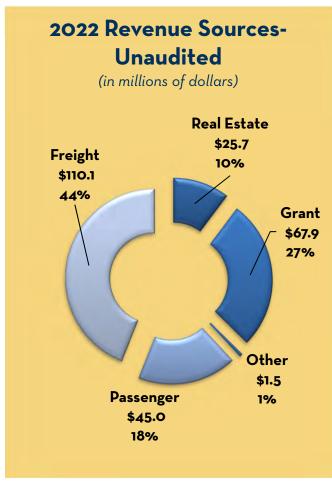


Net Income and Revenue Sources

ARRC Net Income

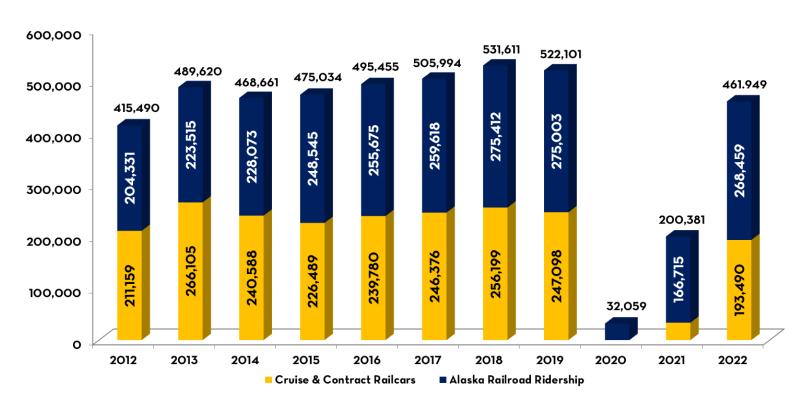
(2022 Unaudited)





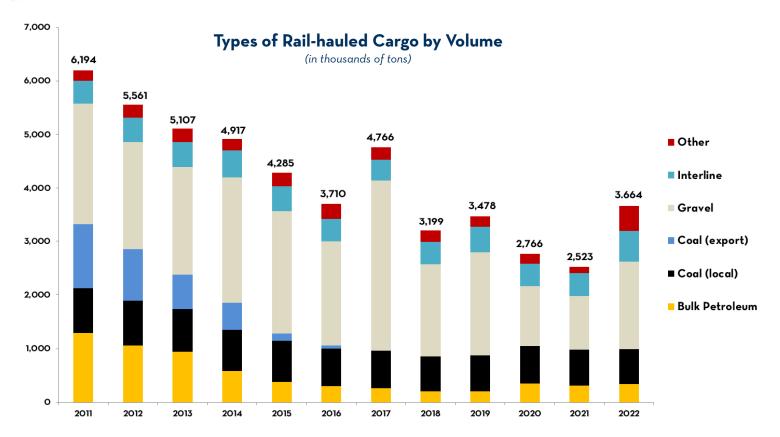


Passenger Operations





> Freight Operations





Robust 5-Year Capital Investment Plan

- Supports railroad facilities, infrastructure, community developments and interactions
- Will use internal forces, along with contractors and suppliers
- Nearly \$74 million for 2023; half-billion dollars invested over 5 years
 - May add funding sources as competitive federal grants, partnerships, and other financial opportunities become available for large projects
 - May add debt financing for needs such as replacing vehicles, equipment and railcars
 - Numbers in below table do not include Seward investments

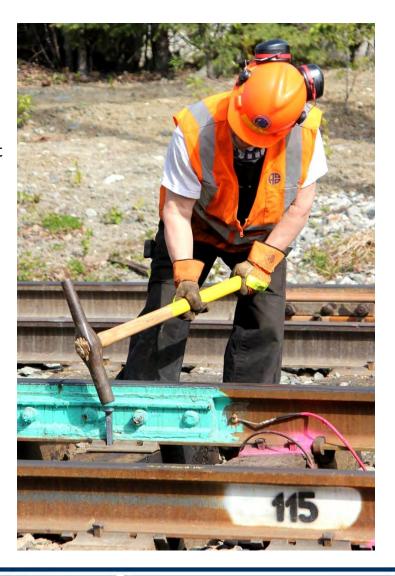
Funding (millions)	2023	2024	2025	2026	2027	5-Year Total
FTA Formula Grants	\$38.70	\$94.06	\$51.67	\$52.78	\$53.91	\$291.13
ARRC Internal Funds	\$30.34	\$37.96	\$40.17	\$42.36	\$45.67	\$196.50
Debt-Funded	\$4.90					\$4.90
Total Capital Budget	\$73.94	\$132.02	\$91.84	\$95.14	\$99.58	\$492.53



Focus on Track Rehab

- Nearly \$20 million budget for 2023
 - Ties, rail, track bed surfacing, rail gauging
 - Fortify embankment with rip-rap
 - Improve drainage, including small culvert replacement
- Anderson WILD Wheel Impact Load Detector

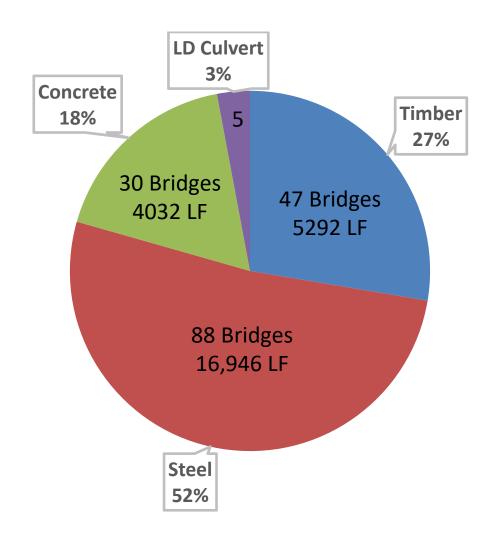




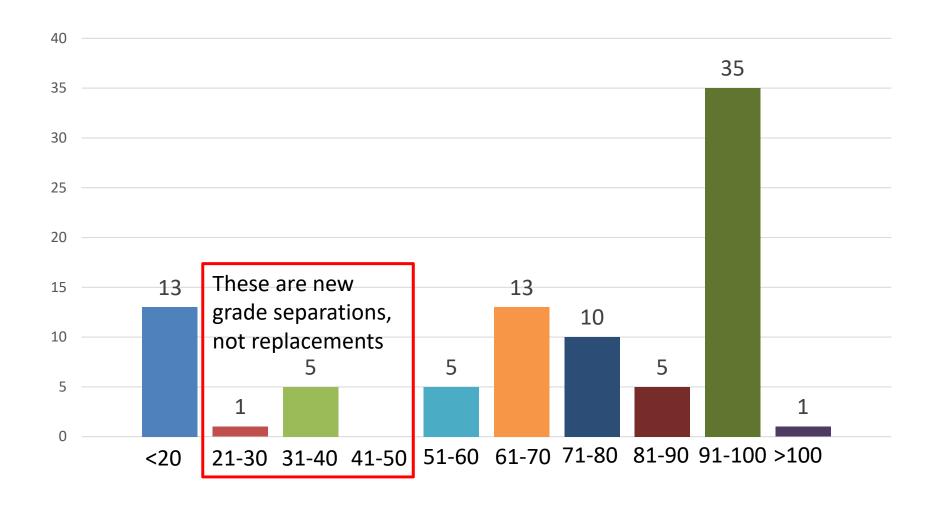










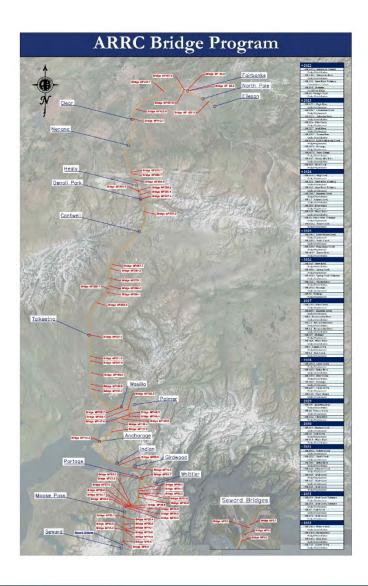




10-Year Rehabilitation Program

70-Bridges

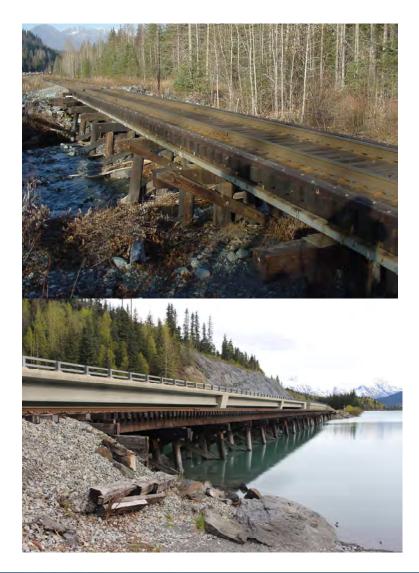
Est. \$400 million





Bridges 25.4 & 25.7

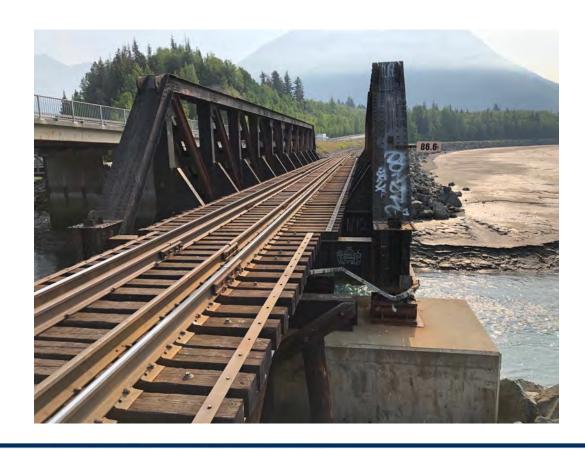
- Budget \$11 million
- Winter 2023-2024
 Construction





Bridge 86.6

2023-2024Construction





Bridge 64.7

• 2023-2024

Construction





Bridge 127.5

2024 Construction





Bridge 227.1

2023-2024Construction





Bridge 422.9

2024 Construction





Bridges 467.8 & 467.9

2023-2024 Construction











Other Investments

- Healy Canyon
- Portage Tunnel Rehabilitation
- MP 52 Stabilization
- MP 138-140 Realignment
- Buildings and Facilities





>ARRC Invests in Port Infrastructure

 Alaska Railroad investments include annual capital Investments in port facilities in Seward, Whittier, and Seattle

Freight Terminal projects

 Estimated \$25+ million investment;
 80% funded by Maritime Administration (MARAD) grant

- Improve upland transportation corridor by linking Port and Airport avenues
- Passenger Terminal project





Looking Back and Looking Forward...





ARRC Centennial - 2023



